

# Stephen M Shortell

## List of Publications by Year in descending order

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Version: 2024-02-01

88  
papers

2,844  
citations

201674

27  
h-index

182427

51  
g-index

90  
all docs

90  
docs citations

90  
times ranked

2444  
citing authors

#	ARTICLE	IF	CITATIONS
1	Lean adoption, implementation, and outcomes in public hospitals: benchmarking the US and Italy health systems. <i>BMC Health Services Research</i> , 2022, 22, 122.	2.2	10
2	Integrating network theory into the study of integrated healthcare. <i>Social Science and Medicine</i> , 2022, 296, 114664.	3.8	22
3	Pathways for primary care practice adoption of patient engagement strategies. <i>Health Services Research</i> , 2022, , .	2.0	1
4	Physician Practices With Robust Capabilities Spend Less On Medicare Beneficiaries Than More Limited Practices. <i>Health Affairs</i> , 2022, 41, 414-423.	5.2	2
5	Adoption of Patient-Reported Outcomes by Health Systems and Physician Practices in the USA. <i>Journal of General Internal Medicine</i> , 2022, 37, 3885-3892.	2.6	4
6	The Reliability of Graduate Medical Education Quality of Care Clinical Performance Measures. <i>Journal of Graduate Medical Education</i> , 2022, 14, 281-288.	1.3	5
7	Multi-level analysis of the learning health system: Integrating contributions from research on organizations and implementation. <i>Learning Health Systems</i> , 2021, 5, e10226.	2.0	21
8	Assessing the Short-term Association Between Rural Hospitals' Participation in Accountable Care Organizations and Changes in Utilization and Financial Performance. <i>Journal of Rural Health</i> , 2021, 37, 334-346.	2.9	1
9	The cross-national applicability of lean implementation measures and hospital performance measures: a case study of Finland and the USA. <i>International Journal for Quality in Health Care</i> , 2021, 33, .	1.8	1
10	Hospital-based health systems 20 years later: A taxonomy for policy research and analysis. <i>Health Services Research</i> , 2021, 56, 453-463.	2.0	2
11	Benchmarking outcomes on multiple contextual levels in lean healthcare: a systematic review, development of a conceptual framework, and a research agenda. <i>BMC Health Services Research</i> , 2021, 21, 161.	2.2	16
12	Lean Management and Hospital Performance: Adoption vs. Implementation. <i>Joint Commission Journal on Quality and Patient Safety</i> , 2021, 47, 296-305.	0.7	21
13	Factors Associated With Family Medicine and Internal Medicine First-Year Residents' Ambulatory Care Training Time. <i>Academic Medicine</i> , 2021, 96, 433-440.	1.6	2
14	Validation of the Lean Healthcare Implementation Self-Assessment Instrument (LHISI) in the Finnish healthcare context. <i>BMC Health Services Research</i> , 2021, 21, 1289.	2.2	6
15	Landscape of Health Systems in the United States. <i>Medical Care Research and Review</i> , 2020, 77, 357-366.	2.1	29
16	Patient Activation as a Pathway to Shared Decision-making for Adults with Diabetes or Cardiovascular Disease. <i>Journal of General Internal Medicine</i> , 2020, 35, 732-742.	2.6	23
17	Financial Integration's Impact On Care Delivery And Payment Reforms: A Survey Of Hospitals And Physician Practices. <i>Health Affairs</i> , 2020, 39, 1302-1311.	5.2	26
18	Organizational integration, practice capabilities, and outcomes in clinically complex Medicare beneficiaries. <i>Health Services Research</i> , 2020, 55, 1085-1097.	2.0	15

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19	&lt;p&gt;Decision Aid Implementation and Patientsâ€™ Preferences for Hip and Knee Osteoarthritis Treatment: Insights from the High Value Healthcare Collaborative&lt;/p&gt;. Patient Preference and Adherence, 2020, Volume 14, 23-32.	1.8	11
20	Lean, Shingo, and the Baldrige Framework: A Comprehensive Method to Achieve a Continuous-Improvement Management System. NEJM Catalyst, 2020, 1, .	0.7	4
21	To Control Costs Expand Managed Care and Managed Competition. JAMA - Journal of the American Medical Association, 2019, 322, 2075.	7.4	0
22	How Do Accountable Care Organizations Deliver Preventive Care Services? A Mixed-Methods Study. Journal of General Internal Medicine, 2019, 34, 2451-2459.	2.6	9
23	Physician practices in Accountable Care Organizations are more likely to collect and use physician performance information, yet base only a small proportion of compensation on performance data. Health Services Research, 2019, 54, 1214-1222.	2.0	10
24	Themed issue: Accountable care organizations and vertical integration. Health Care Management Review, 2019, 44, 91-92.	1.4	6
25	Medicare Accountable Care Organizations of Diverse Structures Achieve Comparable Quality and Cost Performance. Health Services Research, 2018, 53, 2303-2323.	2.0	13
26	Can accountable care organisations really improve the English NHS? Lessons from the United States. BMJ: British Medical Journal, 2018, 360, k921.	2.3	12
27	Physician Practice Transitions to System Ownership Do Not Result in Diminished Practice Responsiveness to Patients. Health Services Research, 2018, 53, 2268-2284.	2.0	4
28	A Twoâ€Step Method to Identify Positive Deviant Physician Organizations of Accountable Care Organizations with Robust Performance Management Systems. Health Services Research, 2018, 53, 1851-1869.	2.0	1
29	Organizational Influences on Time Pressure Stressors and Potential Patient Consequences in Primary Care. Medical Care, 2018, 56, 822-830.	2.4	11
30	How do healthcare professionals working in accountable care organisations understand patient activation and engagement? Qualitative interviews across two time points. BMJ Open, 2018, 8, e023068.	1.9	13
31	Use of Lean and Related Transformational Performance Improvement Systems in Hospitals in the United States: Results From a National Survey. Joint Commission Journal on Quality and Patient Safety, 2018, 44, 574-582.	0.7	72
32	Patient Engagement in ACO Practices and Patient-reported Outcomes Among Adults With Co-occurring Chronic Disease and Mental Health Conditions. Medical Care, 2018, 56, 551-556.	2.4	22
33	The Hidden Roles That Management Partners Play In Accountable Care Organizations. Health Affairs, 2018, 37, 292-298.	5.2	15
34	Medical Group Characteristics and the Cost and Quality of Care for Medicare Beneficiaries. Health Services Research, 2018, 53, 4970-4996.	2.0	13
35	Improved Diabetes Care Management Through a Text-Message Intervention for Low-Income Patients: Mixed-Methods Pilot Study. JMIR Diabetes, 2018, 3, e15.	1.9	22
36	The characteristics of physician practices joining the early ACOs: looking back to look forward. American Journal of Managed Care, 2018, 24, 469-474.	1.1	2

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37	Increased Health Information Technology Adoption and Use Among Small Primary Care Physician Practices Over Time: A National Cohort Study. <i>Annals of Family Medicine</i> , 2017, 15, 56-62.	1.9	30
38	ACOs Serving High Proportions Of Racial And Ethnic Minorities Lag In Quality Performance. <i>Health Affairs</i> , 2017, 36, 57-66.	5.2	60
39	A Multilevel Analysis of Patient Engagement and Patient-Reported Outcomes in Primary Care Practices of Accountable Care Organizations. <i>Journal of General Internal Medicine</i> , 2017, 32, 640-647.	2.6	70
40	The new frontier of strategic alliances in health care: New partnerships under accountable care organizations. <i>Social Science and Medicine</i> , 2017, 190, 1-10.	3.8	27
41	Fifty Years of the Journal <i>HSR</i> : Informing Policy and Practice. <i>Health Services Research</i> , 2017, 52, 919-932.	2.0	2
42	Medical Group Structural Integration May Not Ensure That Care Is Integrated, From The Patient's Perspective. <i>Health Affairs</i> , 2017, 36, 885-892.	5.2	35
43	Improving Care Transitions Management: Examining the Role of Accountable Care Organization Participation and Expanded Electronic Health Record Functionality. <i>Health Services Research</i> , 2017, 52, 1494-1510.	2.0	12
44	Leveraging Diverse Data Sources to Identify and Describe U.S. Health Care Delivery Systems. <i>EGEMS (Washington, DC)</i> , 2017, 5, 9.	2.0	18
45	Assessing Differences between Early and Later Adopters of Accountable Care Organizations Using Taxonomic Analysis. <i>Health Services Research</i> , 2016, 51, 2318-2329.	2.0	17
46	More Than Money: Motivating Physician Behavior Change in Accountable Care Organizations. <i>Milbank Quarterly</i> , 2016, 94, 832-861.	4.4	43
47	Using multi-stakeholder alliances to accelerate the adoption of health information technology by physician practices. <i>Healthcare</i> , 2016, 4, 86-91.	1.3	5
48	A Longitudinal Study of Medical Practices' Treatment of Patients Who Use Tobacco. <i>American Journal of Preventive Medicine</i> , 2016, 50, 328-335.	3.0	13
49	The Exnovation of Chronic Care Management Processes by Physician Organizations. <i>Milbank Quarterly</i> , 2016, 94, 626-653.	4.4	21
50	ACOs Holding Commercial Contracts Are Larger And More Efficient Than Noncommercial ACOs. <i>Health Affairs</i> , 2016, 35, 1849-1856.	5.2	25
51	Using health information technology to manage a patient population in accountable care organizations. <i>Journal of Health Organization and Management</i> , 2016, 30, 581-596.	1.3	16
52	Applying Organization Theory to Understanding the Adoption and Implementation of Accountable Care Organizations. <i>Medical Care Research and Review</i> , 2016, 73, 694-702.	2.1	10
53	Comparing and improving chronic illness primary care in Sweden and the USA. <i>International Journal of Health Care Quality Assurance</i> , 2016, 29, 582-595.	0.9	2
54	Avoiding Spending While Meeting Patients' Wishes: A Model of Community-Based Palliative Care Uptake in California from 2014-2022. <i>Journal of Palliative Medicine</i> , 2016, 19, 91-96.	1.1	1

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55	Patient-Centered Medical Home Adoption: Results From Aligning Forces For Quality. Health Affairs, 2016, 35, 141-149.	5.2	12
56	Care Management Processes Used Less Often For Depression Than For Other Chronic Conditions In US Primary Care Practices. Health Affairs, 2016, 35, 394-400.	5.2	36
57	Trends in hospital ownership of physician practices and the effect on processes to improve quality. American Journal of Managed Care, 2016, 22, 172-6.	1.1	35
58	Salary and Quality Compensation for Physician Practices Participating in Accountable Care Organizations. Annals of Family Medicine, 2015, 13, 321-324.	1.9	25
59	The NHS five year forward view: lessons from the United States in developing new care models. BMJ, The, 2015, 350, h2005-h2005.	6.0	23
60	An Early Assessment of Accountable Care Organizations'™ Efforts to Engage Patients and Their Families. Medical Care Research and Review, 2015, 72, 580-604.	2.1	42
61	Authors' reply to responses. BMJ, The, 2015, 350, h2779-h2779.	6.0	0
62	Managing Chronic Illness: Physician Practices Increased The Use Of Care Management And Medical Home Processes. Health Affairs, 2015, 34, 78-86.	5.2	55
63	ACO model should encourage efficient care delivery. Healthcare, 2015, 3, 150-152.	1.3	5
64	First National Survey Of ACOs Finds That Physicians Are Playing Strong Leadership And Ownership Roles. Health Affairs, 2014, 33, 964-971.	5.2	124
65	Physician Practice Participation in Accountable Care Organizations: The Emergence of the Unicorn. Health Services Research, 2014, 49, 1519-1536.	2.0	67
66	How "accountable" are accountable care organizations?. Health Care Management Review, 2014, 39, 270-278.	1.4	20
67	Small Primary Care Physician Practices Have Low Rates Of Preventable Hospital Admissions. Health Affairs, 2014, 33, 1680-1688.	5.2	83
68	Improving the value of healthcare delivery using publicly available performance data in Wisconsin and California. Healthcare, 2014, 2, 85-89.	1.3	0
69	A Taxonomy of Accountable Care Organizations for Policy and Practice. Health Services Research, 2014, 49, n/a-n/a.	2.0	79
70	Bridging the Divide Between Health and Health Care. JAMA - Journal of the American Medical Association, 2013, 309, 1121.	7.4	68
71	Implementing Qualifications Criteria and Technical Assistance for Accountable Care Organizations. JAMA - Journal of the American Medical Association, 2010, 303, 1747.	7.4	43
72	How The Center For Medicare And Medicaid Innovation Should Test Accountable Care Organizations. Health Affairs, 2010, 29, 1293-1298.	5.2	96

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73	Challenges and opportunities for population health partnerships. Preventing Chronic Disease, 2010, 7, A114.	3.4	4
74	Integrated health systems. Studies in Health Technology and Informatics, 2010, 153, 369-82.	0.3	18
75	The Contribution of Hospitals and Health Care Systems to Community Health. Annual Review of Public Health, 2009, 30, 373-383.	17.4	18
76	Bending the Cost Curve. JAMA - Journal of the American Medical Association, 2009, 302, 1223.	7.4	21
77	Improving Chronic Illness Care. Medical Care, 2009, 47, 932-939.	2.4	64
78	The Physician as Public Health Professional in the 21st Century. JAMA - Journal of the American Medical Association, 2008, 300, 2916.	7.4	13
79	Health Care Reform Requires Accountable Care Systems. JAMA - Journal of the American Medical Association, 2008, 300, 95.	7.4	133
80	Improving Patient Safety by Taking Systems Seriously. JAMA - Journal of the American Medical Association, 2008, 299, 445-7.	7.4	76
81	Implementation of electronic medical records in hospitals: two case studies. Health Policy, 2007, 84, 181-190.	3.0	48
82	Improving Patient Care by Linking Evidence-Based Medicine and Evidence-Based Management. JAMA - Journal of the American Medical Association, 2007, 298, 673.	7.4	219
83	Organizational Culture and Physician Satisfaction with Dimensions of Group Practice. Health Services Research, 2007, 42, 1150-1176.	2.0	82
84	Promoting evidence-based management. Frontiers of Health Services Management, 2006, 22, 23-9; discussion 41-4.	0.4	3
85	Reexamining Organizational Configurations: An Update, Validation, and Expansion of the Taxonomy of Health Networks and Systems. Health Services Research, 2004, 39, 207-220.	2.0	51
86	Evaluating Partnerships for Community Health Improvement: Tracking the Footprints. Journal of Health Politics, Policy and Law, 2002, 27, 49-92.	1.9	168
87	Working differently. The IOM's call to action. Healthcare Executive, 2002, 17, 6-10.	0.0	1
88	Top manager and network effects on the adoption of innovative management practices: a study of TQM in a public hospital system. Strategic Management Journal, 2001, 22, 935-951.	7.3	257