

Stephen M Shortell

List of Publications by Year in descending order

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Version: 2024-02-01

88
papers

2,844
citations

201674

27
h-index

182427

51
g-index

90
all docs

90
docs citations

90
times ranked

2444
citing authors

#	ARTICLE	IF	CITATIONS
1	Top manager and network effects on the adoption of innovative management practices: a study of TQM in a public hospital system. <i>Strategic Management Journal</i> , 2001, 22, 935-951.	7.3	257
2	Improving Patient Care by Linking Evidence-Based Medicine and Evidence-Based Management. <i>JAMA - Journal of the American Medical Association</i> , 2007, 298, 673.	7.4	219
3	Evaluating Partnerships for Community Health Improvement: Tracking the Footprints. <i>Journal of Health Politics, Policy and Law</i> , 2002, 27, 49-92.	1.9	168
4	Health Care Reform Requires Accountable Care Systems. <i>JAMA - Journal of the American Medical Association</i> , 2008, 300, 95.	7.4	133
5	First National Survey Of ACOs Finds That Physicians Are Playing Strong Leadership And Ownership Roles. <i>Health Affairs</i> , 2014, 33, 964-971.	5.2	124
6	How The Center For Medicare And Medicaid Innovation Should Test Accountable Care Organizations. <i>Health Affairs</i> , 2010, 29, 1293-1298.	5.2	96
7	Small Primary Care Physician Practices Have Low Rates Of Preventable Hospital Admissions. <i>Health Affairs</i> , 2014, 33, 1680-1688.	5.2	83
8	Organizational Culture and Physician Satisfaction with Dimensions of Group Practice. <i>Health Services Research</i> , 2007, 42, 1150-1176.	2.0	82
9	A Taxonomy of Accountable Care Organizations for Policy and Practice. <i>Health Services Research</i> , 2014, 49, n/a-n/a.	2.0	79
10	Improving Patient Safety by Taking Systems Seriously. <i>JAMA - Journal of the American Medical Association</i> , 2008, 299, 445-7.	7.4	76
11	Use of Lean and Related Transformational Performance Improvement Systems in Hospitals in the United States: Results From a National Survey. <i>Joint Commission Journal on Quality and Patient Safety</i> , 2018, 44, 574-582.	0.7	72
12	A Multilevel Analysis of Patient Engagement and Patient-Reported Outcomes in Primary Care Practices of Accountable Care Organizations. <i>Journal of General Internal Medicine</i> , 2017, 32, 640-647.	2.6	70
13	Bridging the Divide Between Health and Health Care. <i>JAMA - Journal of the American Medical Association</i> , 2013, 309, 1121.	7.4	68
14	Physician Practice Participation in Accountable Care Organizations: The Emergence of the Unicorn. <i>Health Services Research</i> , 2014, 49, 1519-1536.	2.0	67
15	Improving Chronic Illness Care. <i>Medical Care</i> , 2009, 47, 932-939.	2.4	64
16	ACOs Serving High Proportions Of Racial And Ethnic Minorities Lag In Quality Performance. <i>Health Affairs</i> , 2017, 36, 57-66.	5.2	60
17	Managing Chronic Illness: Physician Practices Increased The Use Of Care Management And Medical Home Processes. <i>Health Affairs</i> , 2015, 34, 78-86.	5.2	55
18	Reexamining Organizational Configurations: An Update, Validation, and Expansion of the Taxonomy of Health Networks and Systems. <i>Health Services Research</i> , 2004, 39, 207-220.	2.0	51

#	ARTICLE	IF	CITATIONS
19	Implementation of electronic medical records in hospitals: two case studies. <i>Health Policy</i> , 2007, 84, 181-190.	3.0	48
20	Implementing Qualifications Criteria and Technical Assistance for Accountable Care Organizations. <i>JAMA - Journal of the American Medical Association</i> , 2010, 303, 1747.	7.4	43
21	More Than Money: Motivating Physician Behavior Change in Accountable Care Organizations. <i>Milbank Quarterly</i> , 2016, 94, 832-861.	4.4	43
22	An Early Assessment of Accountable Care Organizations'™ Efforts to Engage Patients and Their Families. <i>Medical Care Research and Review</i> , 2015, 72, 580-604.	2.1	42
23	Care Management Processes Used Less Often For Depression Than For Other Chronic Conditions In US Primary Care Practices. <i>Health Affairs</i> , 2016, 35, 394-400.	5.2	36
24	Medical Group Structural Integration May Not Ensure That Care Is Integrated, From The Patient'™s Perspective. <i>Health Affairs</i> , 2017, 36, 885-892.	5.2	35
25	Trends in hospital ownership of physician practices and the effect on processes to improve quality. <i>American Journal of Managed Care</i> , 2016, 22, 172-6.	1.1	35
26	Increased Health Information Technology Adoption and Use Among Small Primary Care Physician Practices Over Time: A National Cohort Study. <i>Annals of Family Medicine</i> , 2017, 15, 56-62.	1.9	30
27	Landscape of Health Systems in the United States. <i>Medical Care Research and Review</i> , 2020, 77, 357-366.	2.1	29
28	The new frontier of strategic alliances in health care: New partnerships under accountable care organizations. <i>Social Science and Medicine</i> , 2017, 190, 1-10.	3.8	27
29	Financial Integration'™s Impact On Care Delivery And Payment Reforms: A Survey Of Hospitals And Physician Practices. <i>Health Affairs</i> , 2020, 39, 1302-1311.	5.2	26
30	Salary and Quality Compensation for Physician Practices Participating in Accountable Care Organizations. <i>Annals of Family Medicine</i> , 2015, 13, 321-324.	1.9	25
31	ACOs Holding Commercial Contracts Are Larger And More Efficient Than Noncommercial ACOs. <i>Health Affairs</i> , 2016, 35, 1849-1856.	5.2	25
32	The NHS five year forward view: lessons from the United States in developing new care models. <i>BMJ</i> , The, 2015, 350, h2005-h2005.	6.0	23
33	Patient Activation as a Pathway to Shared Decision-making for Adults with Diabetes or Cardiovascular Disease. <i>Journal of General Internal Medicine</i> , 2020, 35, 732-742.	2.6	23
34	Patient Engagement in ACO Practices and Patient-reported Outcomes Among Adults With Co-occurring Chronic Disease and Mental Health Conditions. <i>Medical Care</i> , 2018, 56, 551-556.	2.4	22
35	Improved Diabetes Care Management Through a Text-Message Intervention for Low-Income Patients: Mixed-Methods Pilot Study. <i>JMIR Diabetes</i> , 2018, 3, e15.	1.9	22
36	Integrating network theory into the study of integrated healthcare. <i>Social Science and Medicine</i> , 2022, 296, 114664.	3.8	22

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37	Bending the Cost Curve. <i>JAMA - Journal of the American Medical Association</i> , 2009, 302, 1223.	7.4	21
38	The Exnovation of Chronic Care Management Processes by Physician Organizations. <i>Milbank Quarterly</i> , 2016, 94, 626-653.	4.4	21
39	Multi-level analysis of the learning health system: Integrating contributions from research on organizations and implementation. <i>Learning Health Systems</i> , 2021, 5, e10226.	2.0	21
40	Lean Management and Hospital Performance: Adoption vs. Implementation. <i>Joint Commission Journal on Quality and Patient Safety</i> , 2021, 47, 296-305.	0.7	21
41	How "accountable" are accountable care organizations?. <i>Health Care Management Review</i> , 2014, 39, 270-278.	1.4	20
42	The Contribution of Hospitals and Health Care Systems to Community Health. <i>Annual Review of Public Health</i> , 2009, 30, 373-383.	17.4	18
43	Leveraging Diverse Data Sources to Identify and Describe U.S. Health Care Delivery Systems. <i>EGEMS (Washington, DC)</i> , 2017, 5, 9.	2.0	18
44	Integrated health systems. <i>Studies in Health Technology and Informatics</i> , 2010, 153, 369-82.	0.3	18
45	Assessing Differences between Early and Later Adopters of Accountable Care Organizations Using Taxonomic Analysis. <i>Health Services Research</i> , 2016, 51, 2318-2329.	2.0	17
46	Using health information technology to manage a patient population in accountable care organizations. <i>Journal of Health Organization and Management</i> , 2016, 30, 581-596.	1.3	16
47	Benchmarking outcomes on multiple contextual levels in lean healthcare: a systematic review, development of a conceptual framework, and a research agenda. <i>BMC Health Services Research</i> , 2021, 21, 161.	2.2	16
48	The Hidden Roles That Management Partners Play In Accountable Care Organizations. <i>Health Affairs</i> , 2018, 37, 292-298.	5.2	15
49	Organizational integration, practice capabilities, and outcomes in clinically complex medicare beneficiaries. <i>Health Services Research</i> , 2020, 55, 1085-1097.	2.0	15
50	The Physician as Public Health Professional in the 21st Century. <i>JAMA - Journal of the American Medical Association</i> , 2008, 300, 2916.	7.4	13
51	A Longitudinal Study of Medical Practices'™ Treatment of Patients Who Use Tobacco. <i>American Journal of Preventive Medicine</i> , 2016, 50, 328-335.	3.0	13
52	Medicare Accountable Care Organizations of Diverse Structures Achieve Comparable Quality and Cost Performance. <i>Health Services Research</i> , 2018, 53, 2303-2323.	2.0	13
53	How do healthcare professionals working in accountable care organisations understand patient activation and engagement? Qualitative interviews across two time points. <i>BMJ Open</i> , 2018, 8, e023068.	1.9	13
54	Medical Group Characteristics and the Cost and Quality of Care for Medicare Beneficiaries. <i>Health Services Research</i> , 2018, 53, 4970-4996.	2.0	13

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55	Patient-Centered Medical Home Adoption: Results From Aligning Forces For Quality. Health Affairs, 2016, 35, 141-149.	5.2	12
56	Improving Care Transitions Management: Examining the Role of Accountable Care Organization Participation and Expanded Electronic Health Record Functionality. Health Services Research, 2017, 52, 1494-1510.	2.0	12
57	Can accountable care organisations really improve the English NHS? Lessons from the United States. BMJ: British Medical Journal, 2018, 360, k921.	2.3	12
58	Organizational Influences on Time Pressure Stressors and Potential Patient Consequences in Primary Care. Medical Care, 2018, 56, 822-830.	2.4	11
59	<p>Decision Aid Implementation and Patientsâ€™ Preferences for Hip and Knee Osteoarthritis Treatment: Insights from the High Value Healthcare Collaborative<p>. Patient Preference and Adherence, 2020, Volume 14, 23-32.	1.8	11
60	Applying Organization Theory to Understanding the Adoption and Implementation of Accountable Care Organizations. Medical Care Research and Review, 2016, 73, 694-702.	2.1	10
61	Physician practices in Accountable Care Organizations are more likely to collect and use physician performance information, yet base only a small proportion of compensation on performance data. Health Services Research, 2019, 54, 1214-1222.	2.0	10
62	Lean adoption, implementation, and outcomes in public hospitals: benchmarking the US and Italy health systems. BMC Health Services Research, 2022, 22, 122.	2.2	10
63	How Do Accountable Care Organizations Deliver Preventive Care Services? A Mixed-Methods Study. Journal of General Internal Medicine, 2019, 34, 2451-2459.	2.6	9
64	Themed issue: Accountable care organizations and vertical integration. Health Care Management Review, 2019, 44, 91-92.	1.4	6
65	Validation of the Lean Healthcare Implementation Self-Assessment Instrument (LHISI) in the Finnish healthcare context. BMC Health Services Research, 2021, 21, 1289.	2.2	6
66	ACO model should encourage efficient care delivery. Healthcare, 2015, 3, 150-152.	1.3	5
67	Using multi-stakeholder alliances to accelerate the adoption of health information technology by physician practices. Healthcare, 2016, 4, 86-91.	1.3	5
68	The Reliability of Graduate Medical Education Quality of Care Clinical Performance Measures. Journal of Graduate Medical Education, 2022, 14, 281-288.	1.3	5
69	Physician Practice Transitions to System Ownership Do Not Result in Diminished Practice Responsiveness to Patients. Health Services Research, 2018, 53, 2268-2284.	2.0	4
70	Lean, Shingo, and the Baldrige Framework: A Comprehensive Method to Achieve a Continuous-Improvement Management System. NEJM Catalyst, 2020, 1, .	0.7	4
71	Challenges and opportunities for population health partnerships. Preventing Chronic Disease, 2010, 7, A114.	3.4	4
72	Adoption of Patient-Reported Outcomes by Health Systems and Physician Practices in the USA. Journal of General Internal Medicine, 2022, 37, 3885-3892.	2.6	4

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73	Promoting evidence-based management. <i>Frontiers of Health Services Management</i> , 2006, 22, 23-9; discussion 41-4.	0.4	3
74	Comparing and improving chronic illness primary care in Sweden and the USA. <i>International Journal of Health Care Quality Assurance</i> , 2016, 29, 582-595.	0.9	2
75	Fifty Years of the Journal <i><i>HSR</i></i> : Informing Policy and Practice. <i>Health Services Research</i> , 2017, 52, 919-932.	2.0	2
76	Hospital-based health systems 20 years later: A taxonomy for policy research and analysis. <i>Health Services Research</i> , 2021, 56, 453-463.	2.0	2
77	Factors Associated With Family Medicine and Internal Medicine First-Year Residents'™ Ambulatory Care Training Time. <i>Academic Medicine</i> , 2021, 96, 433-440.	1.6	2
78	The characteristics of physician practices joining the early ACOs: looking back to look forward. <i>American Journal of Managed Care</i> , 2018, 24, 469-474.	1.1	2
79	Physician Practices With Robust Capabilities Spend Less On Medicare Beneficiaries Than More Limited Practices. <i>Health Affairs</i> , 2022, 41, 414-423.	5.2	2
80	Avoiding Spending While Meeting Patients' Wishes: A Model of Community-Based Palliative Care Uptake in California from 2014-2022. <i>Journal of Palliative Medicine</i> , 2016, 19, 91-96.	1.1	1
81	A Two-Step Method to Identify Positive Deviant Physician Organizations of Accountable Care Organizations with Robust Performance Management Systems. <i>Health Services Research</i> , 2018, 53, 1851-1869.	2.0	1
82	Assessing the Short-Term Association Between Rural Hospitals'™ Participation in Accountable Care Organizations and Changes in Utilization and Financial Performance. <i>Journal of Rural Health</i> , 2021, 37, 334-346.	2.9	1
83	The cross-national applicability of lean implementation measures and hospital performance measures: a case study of Finland and the USA. <i>International Journal for Quality in Health Care</i> , 2021, 33, .	1.8	1
84	Working differently. The IOM's call to action. <i>Healthcare Executive</i> , 2002, 17, 6-10.	0.0	1
85	Pathways for primary care practice adoption of patient engagement strategies. <i>Health Services Research</i> , 2022, , .	2.0	1
86	Improving the value of healthcare delivery using publicly available performance data in Wisconsin and California. <i>Healthcare</i> , 2014, 2, 85-89.	1.3	0
87	Authors' reply to responses. <i>BMJ, The</i> , 2015, 350, h2779-h2779.	6.0	0
88	To Control Costs Expand Managed Care and Managed Competition. <i>JAMA - Journal of the American Medical Association</i> , 2019, 322, 2075.	7.4	0